



New Mexico DEPARTMENT OF
TRANSPORTATION
MOBILITY FOR EVERYONE

TRANSIT AND RAIL DIVISION

GROUP PLAN | TIER II PROVIDERS

Group Transit Asset Management Plan

Federal Fiscal Years 2027–2030

October 1, 2026 – September 30, 2030

Executive summary

The New Mexico Department of Transportation (NMDOT) supports public transportation connecting residents with employment, health care, education, and community services. Reliable vehicles, functional facilities, and maintained equipment are essential. This Group Transit Asset Management Plan (TAMP) describes how NMDOT and 17 participating providers inventory assets, assess condition, and plan capital investment for Federal Fiscal Years (FFY) 2027–2030.

NMDOT sponsors the TAMP through its Transit and Rail Division to maintain a state of good repair (SGR), coordinate investment, and meet Federal Transit Administration (FTA) requirements. The plan supports annual National Transit Database (NTD) reporting and uses BlackCat as the system of record for participant asset information.

Inventory counts include all retained assets; performance populations are the subsets used in the calculations. Revenue and service vehicles are measured by age against their Useful Life Benchmark (ULB). Facilities use the Transit Economic Requirements Model (TERM) condition scale. Other equipment is assessed by condition and function, not the service-vehicle age measure.

Baseline result	What it means
262 revenue vehicles	238 vehicles enter the ULB calculation; 24 remain inventory only. Together they equal 262 retained revenue vehicles.
82 of 238 revenue vehicles at or beyond ULB	34.5% across the revenue fleet for context. Federal performance measures and targets are calculated separately by vehicle class.
32 equipment records	25 service vehicles enter the age measure; two are at/beyond ULB. Four generators and three support records needing follow-up remain outside that measure.
17 facility records	16 units with capital responsibility form the TERM denominator—not a count of deficient facilities. One leased facility remains inventory only.
0 of 16 facilities below TERM 3	The facility baseline is 0.0% below condition 3 for each applicable facility class.

The revenue performance population is 22 buses, 175 cutaways, 24 minivans, and 17 vans. Cutaways have the largest affected count: 65 at/beyond ULB (37.1%). Minivans have the highest percentage within their class: 10 of 24 (41.7%). Of 50 vehicles with physical-condition scores below 3, 36 are also among the 82 at/beyond ULB; 14 are additional, yielding 96 vehicles for combined screening—not 132. Age and physical condition inform priorities alongside mileage, reliability, and service needs.

The FFY 2027 capital program totals \$4,590,985.94 and includes 17 replacement vehicles, one expansion vehicle and a facility rehabilitation project. Annual renewal and preservation programs extend the investment schedule through FFY 2030. Participants update BlackCat quarterly, and NMDOT refreshes performance targets and investment priorities annually as asset condition, funding, and project schedules change.

Quick focus read of Executive Summary. NMDOT’s FFY 2027–2030 Group Transit Asset Management Plan establishes a compliant, statewide framework for 17 participating providers and identifies the central investment challenge: 82 of 238 active revenue vehicles are at or beyond their Useful Life Benchmark, representing \$15.9 million in potential renewal exposure. The FFY 2027 capital program directs \$4.59 million to 17 replacement vehicles, one expansion vehicle and one facility rehabilitation project, while annual renewal and preservation allowances continue through FFY 2030.

1 NMDOT group plan

1.1 Purpose and state responsibilities

NMDOT's Transit Bureau administers federal transit funds, provides technical assistance, and oversees transit assets within the state program. Through this TAMP, NMDOT establishes a common approach to asset condition and investment planning while each participant retains responsibility for operating, maintaining, and safeguarding its assets.

The TAMP supports the federal Transit Asset Management (TAM) rule in Title 49 of the Code of Federal Regulations (CFR), Part 625. For Tier II providers, the required plan content consists of four elements: a capital asset inventory, condition assessments, decision-support tools, and investment prioritization. The planning period begins October 1, 2026, and ends September 30, 2030.

Required element	Plan location
Capital asset inventory	Sections 2 and 3; Appendices A and B.
Condition assessment	Sections 2 and 3; vehicle condition records, facility ratings, and equipment condition information in Appendices A and B.
Decision-support methods	Sections 2, 4, and 6; class crosswalk, age and condition calculations, replacement estimates, and forecasts.
Investment prioritization	Section 5; ranked capital projects and annual renewal and preservation programs.

The plan succeeds the group plan adopted September 30, 2022. NMDOT updates the entire TAMP at least every four years, amends it when material changes warrant, and maintains annual performance and investment records throughout the planning period.

1.2 Participating providers

The following 17 providers participate in the group plan. Each provider's Accountable Executive has responsibility for its asset management practices and the resources needed to carry them out. The executive participates in development and approval of the TAMP and in coordination of annual performance targets.

Participating provider	Accountable Executive
City of Carlsbad	Caleb Bellah
City of Clovis	Garry Johnson
City of Hobbs	Jan Fletcher
City of Las Vegas	Marcelino Roybal
City of Portales	Kelly McClellan
City of Roswell	Rebecka Hicks
City of Socorro	Carlos Savedra
Gallup Rural Transit	Tommy Mims
Golden Spread Rural Frontier Coalition	Ferdinand Garcia III
Grant County	Kim Dominguez
Los Alamos County — Atomic City Transit	James Barela

Participating provider	Accountable Executive
North Central Regional Transit District (NCRTD)	Nicholas Sofoul
Pueblo of Laguna	Yvette Mooney
Town of Red River	Georgiana Rael
Village of Milan	Melissa Porter
Zia Therapy Center, Inc.	Peggy O'Neill
Hatch Area Medical Center Foundation, Inc.	Jorge Corrales

Zuni Pueblo and South Central Regional Transit District remain outside the group. Navajo's September 22, 2026 notice confirms Arizona TAM participation; Ohkay Owingeh's September 23 notice confirms independent planning and interest in later participation. Rio Metro remains Tier I. NMDOT retains these records; opt-outs do not waive applicable TAM responsibilities.

1.3 Roles and coordination

NMDOT coordinates the TAMP and unified annual group targets by asset class with participant Accountable Executives. Metropolitan Planning Organizations (MPOs) and Regional Transportation Planning Organizations (RTPOs) use the asset information in planning, including the Transportation Improvement Program (TIP) and Statewide Transportation Improvement Program (STIP).

The Transit Bureau Chief serves as NMDOT's Accountable Executive for the group-plan sponsor. This responsibility belongs to the position, regardless of officeholder. Each participant retains its own Accountable Executive responsibilities.

Party	Responsibilities
NMDOT	Sponsor and maintain the TAMP; the Transit Bureau Chief coordinates NMDOT approval, targets, asset oversight, investment priorities, and applicable consolidated reporting.
Participant Accountable Executives	Approve the TAMP and annual performance targets, coordinate with NMDOT, and direct the personnel and capital resources needed for implementation.
Participant asset and grants staff	Maintain current BlackCat and source records, assess asset condition, carry out maintenance, and implement approved capital projects.
Planning partners	Coordinate performance information and investment priorities through the applicable state and regional planning processes.

1.4 Annual reporting

The NTD records transit operations, finances, and assets. Annual submissions include applicable inventory and condition data, next-year targets, and a narrative on changes and progress. NMDOT and direct-reporting participants submit their assigned records; participants provide supporting data.

The TAMP uses a documented planning snapshot; the annual NTD submission uses the applicable report-year definitions and fiscal-year-end inventory. NMDOT reconciles changes between these dates and confirms each reporting assignment to avoid duplicate submissions. The plan baseline is not a substitute for the annual report-year inventory.

2 Data collection and methodology

2.1 Asset information and BlackCat

NMDOT established the 2026 baseline through a coordinated participant data call. A mandatory virtual briefing on June 24, 2026 introduced the update, explained the asset-verification process and addressed participant questions. Individualized packages included vehicle, facility, and equipment information for each provider. Participant responses were due July 15, 2026.

BlackCat is the system of record. The baseline preserves the July 15, 2026 source inventory, reconciled with participant returns, the August 7 disposition return, and accepted later corrections for identified assets. It does not imply that every record was updated on July 15 or that every accepted correction is already in BlackCat. Supporting records document each accepted change.

Vehicles are identified by VIN, unit number, and description; facilities by building ID, use, and location; and equipment by asset ID, description, and available serial number. Participants review all three asset categories quarterly and update BlackCat and supporting records. NMDOT reviews additions, transfers, removals, condition information, and capital responsibility while preserving each change’s source.

2.2 Vehicle classes and benchmarks

NMDOT assigns plan vehicle classes using completed body type, model, participant information, and state classification direction. A crosswalk translates these descriptions into consistent classes and ULBs; the original BlackCat categories remain in the supporting record.

Vehicle class and code	Application	ULB years
Bus (BU)	Transit bus built as a complete bus, rather than a passenger body added to a cutaway chassis; includes diesel, hybrid, and battery-electric buses.	14
Cutaway (CU)	Passenger body built by a second-stage manufacturer on a van or truck chassis; includes NMDOT-directed CU assignments.	10
Minivan (MV)	Passenger minivan, including accessible configurations.	8
Van (VN)	Completed passenger van configuration.	8
Service automobile (S-AO)	Automobile used for transit operations support rather than passenger service.	8
Service truck and other rubber-tired vehicle (S-TR)	Non-revenue truck, van, sport utility vehicle, or other rubber-tired vehicle supporting transit operations.	14

Vehicle classification crosswalk

The crosswalk uses body/model information, transit use, participant records, and NMDOT direction. The assigned plan class selects the default ULB; raw BlackCat categories and ULBs remain preserved. Passenger service determines the revenue class; maintenance, supervision, and other transit-support duties determine the service class.

Vehicle description or use	Plan class and code	Classification basis
Passenger minivan, such as Grand Caravan, Voyager, Pacifica, or Sienna	Minivan (MV)	The completed minivan body determines the class. Accessibility modifications alone do not establish a different class.
Transit, Express, Sprinter, or ProMaster configured as a passenger van	Van (VN)	The finished passenger-van body determines the class; the chassis name alone is not enough.
Second-stage passenger body, such as identified Aerotech, Allstar, Glaval, or ARBOC configurations	Cutaway (CU)	A passenger body added to a van or truck chassis establishes CU. A brand name alone does not establish the finished vehicle type.
Complete transit-bus body, such as identified Gillig, New Flyer, or EZ Rider configurations	Bus (BU)	The BU class applies. Diesel, hybrid, or battery-electric propulsion does not change its default ULB.
Automobile or sport utility vehicle used in passenger service	Automobile (AO) or sport utility vehicle (SV)	Use for passenger service selects the revenue class; use for transit support selects the applicable service class.
Eligible automobile used for non-revenue transit support	Service automobile (S-AO)	The service-automobile class and ULB apply to support duties, not passenger service.
Eligible non-revenue pickup, sport utility vehicle, van, or other rubber-tired support vehicle	Service truck or other rubber-tired vehicle (S-TR)	Transit-support duties select the service class and ULB, not the same body type's passenger-service class.
Revenue vehicle assigned CU under NMDOT direction where body details were unresolved	Cutaway (CU)	The accepted CU assignment is retained in inventory and performance calculations, with its source basis documented.

Source: ULB Lookup and Vehicle Register worksheets; the crosswalk above documents the plan classifications.

The group uses FTA's default ULBs. Baseline age equals 2026 minus the accepted reported vehicle/chassis year; delivery does not reset that year. Annual forecasts advance the reference year with unchanged class benchmarks.

ULB is a performance benchmark, not an automatic retirement date. The State Management Plan (SMP) has separate minimum-life/disposition rules. Mileage, maintenance history, and physical condition inform priorities but are not a second threshold in the age-based percentage.

NCRTD subsequently confirmed 30 of its 31 queried records as cutaways. Unit 651 was identified as a Chrysler van/minivan; its displayed CU class and related values retain the analytical baseline pending source verification and NMDOT's disposition of the correction.

2.3 Performance populations and calculations

The inventory contains the transit assets required by the TAM rule. The performance population is the subset counted in a particular measure. “Inventory only” means an asset is retained but not counted in that calculation. Direct capital responsibility (DCR) is responsibility for major repair, rehabilitation, or replacement—not the percentage of federal funding.

Asset status or category	Performance treatment
Active revenue fleet	Include dedicated transit vehicles with capital responsibility, including operational spares, backups, and vehicles in routine maintenance.
Inactive revenue inventory	Retain in inventory; exclude storage, extended major repair, awaiting-sale and not-yet-available vehicles from the active revenue measure.
Service vehicles	Include applicable active and inactive service vehicles with capital responsibility in the age-based ULB percentage.
Facilities	Count reportable units with capital responsibility by facility class. Keep the leased Wrap Facility in inventory only because NCRTD has no capital responsibility.
Other equipment	Retain qualifying equipment for inventory, condition, and investment planning. Only applicable service vehicles enter the federal equipment age measure.

The age measure is the percentage of eligible vehicles at or beyond their class ULB. Divide those vehicles by all eligible vehicles in that class and multiply by 100. Age equal to the ULB counts. NMDOT adds provider numerators and denominators within each class; it does not average provider percentages.

The facility percentage equals the number of eligible facilities below TERM 3 divided by the number of eligible facilities in the same facility class, multiplied by 100. A class with no applicable assets is reported as not applicable. Changes in ownership, service availability, or asset status are reflected in the reporting period in which they apply.

2.4 Condition assessments

Asset condition is evaluated using the information needed to determine whether the asset can perform its intended function and to identify capital needs. Vehicle assessments consider physical condition, maintenance, mileage, and reliability alongside age. Facility assessments evaluate component condition and produce an overall rating on the TERM scale.

TERM rating	Condition
5	Excellent
4	Good
3	Adequate
2	Marginal
1	Poor

The facility baseline uses the condition ratings in Appendix B. NMDOT maintains supporting facility assessment records and incorporates updated assessments into annual reporting. Facility assessments are renewed on a cycle that covers all reportable facilities at least once every four years.

The equipment inventory includes service vehicles regardless of acquisition value and other qualifying non-service equipment with an original acquisition value of \$50,000 or more. Equipment condition is assessed according to its function and available inspection or maintenance information. An integral facility component is evaluated within the associated facility assessment; inventory and project records identify that relationship to avoid duplicate scope.

3 Inventory and condition results

3.1 Participant baseline

The table presents each participant's asset inventory and the populations used for the federal performance measures. Equipment is grouped within one inventory category. Facilities are counted as reporting units, including distinct buildings on the same campus where applicable.

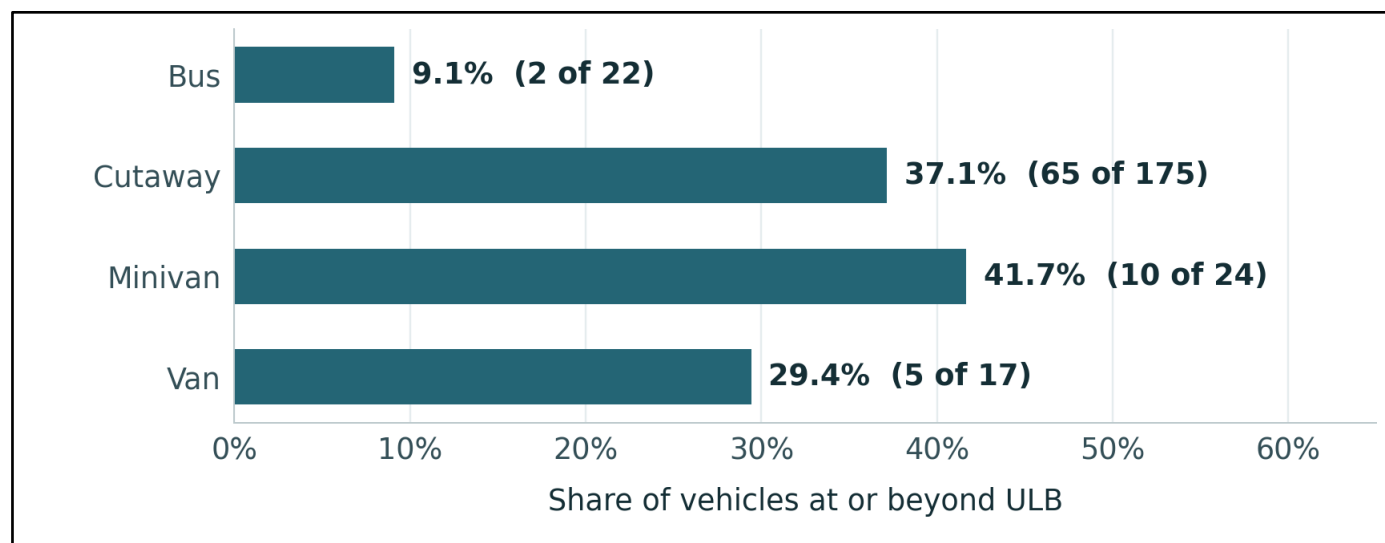
Provider	Revenue inventory	Revenue measure	Equipment records	Service measure	Facility measure
City of Carlsbad	21	20	1	1	1
City of Clovis	16	15	1	0	3
City of Hobbs	11	11	0	0	1
City of Las Vegas	8	8	0	0	0
City of Portales	6	2	0	0	0
City of Roswell	14	13	0	0	1
City of Socorro	8	6	0	0	2
Gallup Rural Transit	19	15	0	0	0
Golden Spread	7	7	1	0	1
Grant County	15	13	0	0	0
Los Alamos County	28	27	0	0	0
North Central Regional Transit District	69	66	29	24	5
Pueblo of Laguna	9	5	0	0	1
Town of Red River	4	4	0	0	0
Village of Milan	5	4	0	0	0
Zia Therapy Center, Inc.	18	18	0	0	1
Hatch Area Medical Center Foundation	4	4	0	0	0
TOTAL	262	238	32	25	16

The revenue inventory includes 24 vehicles outside the active performance population. The equipment inventory includes 28 service and support records and four other equipment assets. The service-vehicle measure reflects 25 vehicles with an established reporting classification and age. The facility inventory includes 16 units with capital responsibility and one leased facility without capital responsibility.

3.2 Revenue and service vehicle performance

Class	ULB years	Inventory	Measure count	At or beyond ULB	Result
BU	14	23	22	2	9.1%
CU	10	196	175	65	37.1%
MV	8	25	24	10	41.7%
VN	8	18	17	5	29.4%
S-AO	8	1	1	1	100.0%
S-TR	14	24	24	1	4.2%

Figure 1 Revenue vehicle performance by class



2026 baseline. Labels show the percentage and number of vehicles at or beyond ULB within each class performance population. Source: group vehicle inventory and calculations in Section 3.2.

Among revenue vehicles, 82 of 238 are at or beyond ULB. Fifty have reported physical-condition scores below 3, including 36 that are also at or beyond ULB. Together, these measures identify 96 active revenue vehicles for capital-needs screening: the 82 at or beyond ULB and 14 additional vehicles with lower physical-condition scores.

The service-vehicle measure identifies two vehicles at or beyond ULB: one automobile and one rubber-tired service vehicle. Age and physical-condition results guide investment planning alongside maintenance and inspection findings. Neither age nor a single reported condition score is, by itself, a determination that an asset is unsafe.

3.3 Facilities and equipment

The facility performance population consists of 15 administrative and maintenance reporting units and one passenger and parking reporting unit. These are presented within 13 campuses. Distinct buildings remain identifiable in Appendix B; campus grouping does not replace the reporting-unit count.

Facility class	Reporting units	Below TERM 3	Result
Administrative and maintenance	15	0	0.0%
Passenger and parking	1	0	0.0%

Equipment condition records support maintenance and renewal of both service vehicles and other non-service assets. The inventory in Appendix B combines these records and identifies which vehicles enter the service-vehicle age measure.

4 Replacement costs and capital needs

4.1 Planning estimates

NMDOT uses recent state capital recommendation records to estimate vehicle replacement needs consistently by class. Existing asset-level estimates are retained. Where no asset-level estimate is recorded, the following class estimates provide a common planning basis.

Vehicle class	Unit estimate	Basis
BU	\$784,643	FFY 2027 Gillig 35-foot diesel vehicle quote.
CU	\$199,086	FFY 2027 Glaval Universal quote.
MV	\$94,017.95	FFY 2027 Braun Side Entry quote.
VN	\$97,312.95	FFY 2027 Mobility Trans quote.
S-AO	\$25,000	Support automobile planning allowance.
S-TR	\$72,312	Support truck price in the FFY2026 capital request records.

These estimates are nominal planning values. Configured vehicle specifications, delivery, taxes, supporting infrastructure and procurement results determine project budgets. No uniform escalation or salvage credit is applied. Facility and other equipment investments use project-specific scopes and cost estimates as they enter the capital program.

Integral diesel, hybrid, and battery-electric buses remain BU and use the same default ULB, but replacement costs may differ by propulsion and configuration. The \$784,643 BU default is diesel-based, not a verified like-for-like battery-electric or hybrid estimate. NMDOT will incorporate supported propulsion-specific prices and separately identified infrastructure costs when updated procurement or capital-program evidence is available.

4.2 Replacement value and age-related needs

Class	Inventory	Replacement estimate	At or beyond ULB	Related estimate
BU	23	\$18,046,789.00	2	\$1,569,286.00
CU	196	\$39,020,856.00	65	\$12,940,590.00
MV	25	\$2,350,448.75	10	\$940,179.50
VN	18	\$1,751,633.10	5	\$486,564.75
S-AO	1	\$18,074.00	1	\$18,074.00
S-TR	24	\$1,045,000.00	1	\$55,000.00

The 262 revenue vehicles have a combined replacement estimate of \$61,169,726.85. The 82 revenue vehicles at or beyond ULB account for \$15,936,620.25 of that value. The two service vehicles at or beyond ULB add \$73,074.00 based on their recorded estimates. These amounts describe potential renewal exposure, rather than an immediate obligation to replace every affected vehicle.

4.3 Decision support

NMDOT screens assets using physical condition, age relative to ULB, mileage, reliability and service importance. The current screening list contains 119 retained vehicles that are at or beyond ULB or have physical-condition scores below 3. Of these, 98 are in the revenue or service performance populations and 21 are inventory-only vehicles.

The screening process evaluates whether maintenance, rehabilitation, replacement or retirement best meets the service need. It gives priority to documented safety and accessibility concerns, considers the consequences of losing an asset and uses years beyond ULB and mileage to distinguish otherwise comparable needs. Existing funded projects are accounted for before additional projects enter the program.

5 Capital resources and investment priorities

5.1 Capital resources

NMDOT’s annual capital application and recommendation process provides the foundation for the group investment program. Project selection incorporates provider requests, condition and service information, regional priorities, readiness and expected funding. Operating assistance is excluded from the capital totals in this section.

The FFY2027 program includes \$3,672,788.75 in federal capital recommendations and \$918,197.19 in local participation, for a total of \$4,590,985.94. Program recommendations support planning; grant awards, project agreements and delivery schedules establish implementation commitments.

Capital funding recommendation history

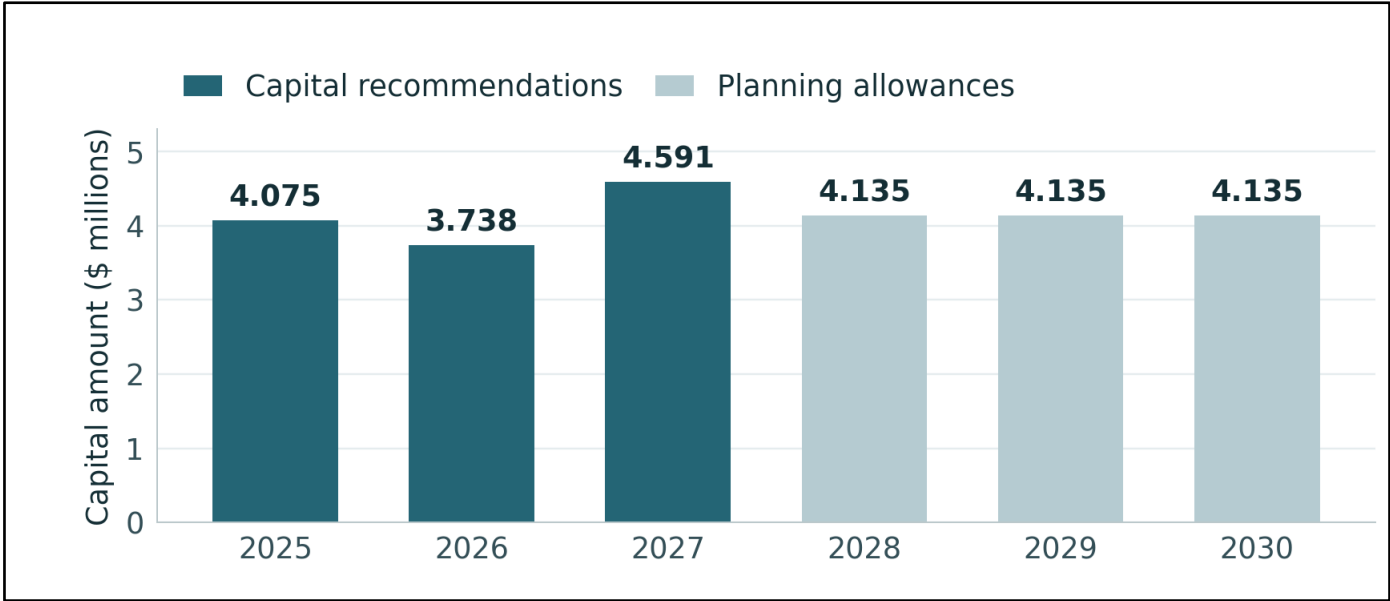
The following history includes the capital recommendations for the 17 participating providers in FFY2025 through FFY2027. It includes federal and local shares of recommended vehicle, equipment and facility projects. Operating assistance and recommendations for providers outside the group are excluded.

FFY	Capital recommendations	Federal share	Local share	Replacement / expansion vehicles
2025	\$4,075,414.61	\$3,260,331.69	\$815,082.92	16 / 3
2026	\$3,738,389.46	\$2,990,711.57	\$747,677.89	9 / 2
2027	\$4,590,985.94	\$3,672,788.75	\$918,197.19	17 / 1

Source: Budget Evidence and Funding History worksheets, based on NMDOT’s Section 5310, 5311 and 5339 budget recommendation records for 2025, 2026 and 2027. Amounts represent recommendations rather than executed awards or completed deliveries.

The annual average is $(\$4,075,414.61 + \$3,738,389.46 + \$4,590,985.94) \div 3 = \$4,134,930$, rounded to the nearest dollar. NMDOT uses this amount for each annual renewal and preservation allowance in FFY2028 through FFY2030. The allowance is held constant in nominal dollars, without an automatic inflation adjustment.

Figure 2 Capital recommendations and planning allowances



FFY2025–2027 show capital recommendations; FFY2028–2030 show annual planning allowances. Labels are in millions of dollars and rounded for display. Source: recommendation history above and Section 5.4.

5.2 Investment priority method

The group investment program ranks projects and programs and assigns an anticipated fiscal year. NMDOT considers reasonably anticipated resources from all sources for each year of the TAMP. The prioritization gives due consideration to unacceptable safety risks, maintenance of accessible features, applicable facility-alteration requirements and the effect of asset failure on essential service.

Consideration	Application
Safety and accessibility	Address documented unacceptable risks and applicable accessibility needs in the project scope and priority.
Condition and reliability	Evaluate deterioration, failures, maintenance history and operational consequences.
Age and utilization	Use ULB, years beyond the benchmark and mileage to compare renewal needs.
Appropriate treatment	Evaluate preservation, rehabilitation, replacement and retirement against service requirements.
Readiness and resources	Consider scope, procurement and delivery timing, existing commitments, available funding and local participation.

The FFY 2027 sequence is NMDOT’s reviewed project order: replacement portfolios precede the identified rehabilitation and expansion projects. NMDOT placed NCRTD first and Carlsbad’s replacement project second after review. Age exposure and state recommendations inform priorities; the sequence is not a new numerical score or engineering risk ranking. Critical needs may change the order during implementation review.

5.3 FFY 2027 capital program

Priority	Provider and project	Units	Planning amount
1	North Central Regional Transit District Glaval Universal replacements	10	\$1,990,860.00
2	City of Carlsbad Lone Star Promaster replacement	1	\$167,268.40
3	City of Hobbs ARBOC Spirit of Mobility replacement	1	\$232,112.00
4	Los Alamos County — Atomic City Transit Gillig 35-ft diesel replacements	2	\$1,569,286.00
5	Grant County Lone Star Promaster replacement	1	\$163,080.00
6	Golden Spread Rural Frontier Coalition Mobility Trans / Braun Side Entry replacements	2	\$198,984.14
7	City of Carlsbad Canopy lighting / surveillance rehabilitation	1	\$102,127.00
8	City of Carlsbad Lone Star Promaster expansion	1	\$167,268.40

All eight projects have an anticipated year of FFY2027. Together they provide 17 replacement vehicles, one expansion vehicle and rehabilitation of Carlsbad’s canopy lighting and surveillance systems. The group program totals \$4,590,985.94.

5.4 FFY 2028 through FFY 2030

For each remaining year, NMDOT allocates a planning allowance of \$4,134,930 to the annual renewal and preservation program. The allowance reflects the average annual capital recommendations for participating providers over the three preceding program years. Annual programming identifies specific projects within the allowance based on condition, service priorities, existing commitments and current resources.

Priority	Year	Program	Planning amount
9	2028	Annual renewal and preservation	\$4,134,930
10	2029	Annual renewal and preservation	\$4,134,930
11	2030	Annual renewal and preservation	\$4,134,930

The program covers vehicle renewal, eligible facility and equipment preservation, and supporting capital improvements. The condition and age screening in Section 4 informs project development; the annual priority list identifies project scope, estimated cost, expected funding and anticipated completion year. Individual projects are selected within the resources expected to be available.

6 Annual performance targets

6.1 FFY 2027 targets

NMDOT establishes a unified annual target for each applicable asset class, using the current inventory, expected aging, reasonably anticipated resources and planned asset changes. The FFY2027 targets below incorporate expected replacement activity during the year and continued facility maintenance. Targets are coordinated with participant Accountable Executives and the applicable state and metropolitan planning partners.

Class	Baseline result	FFY2027 target
BU	2 / 22 = 9.1%	0.0%
CU	65 / 175 = 37.1%	36.0%
MV	10 / 24 = 41.7%	66.7%
VN	5 / 17 = 29.4%	35.3%
S-AO	1 / 1 = 100.0%	100.0%
S-TR	1 / 24 = 4.2%	4.2%
Administrative and maintenance facilities	0 / 15 = 0.0%	0.0%
Passenger and parking facilities	0 / 1 = 0.0%	0.0%

The target percentages describe the expected share of assets at or beyond ULB, or below TERM 3 for facilities. Lower percentages indicate a smaller share beyond the applicable benchmark. Targets guide investment and track progress; they do not replace maintenance, safety or accessibility obligations.

6.2 Target basis

Advancing the baseline fleet by one year brings nine additional cutaways, six minivans and one van to their ULB. The target calculation assumes replacement of two buses at Los Alamos County and eleven cutaways comprising ten North Central Regional Transit District vehicles and one City of Hobbs vehicle. The calculation holds each affected class size constant by pairing a below-ULB replacement with retirement of a vehicle at or beyond ULB.

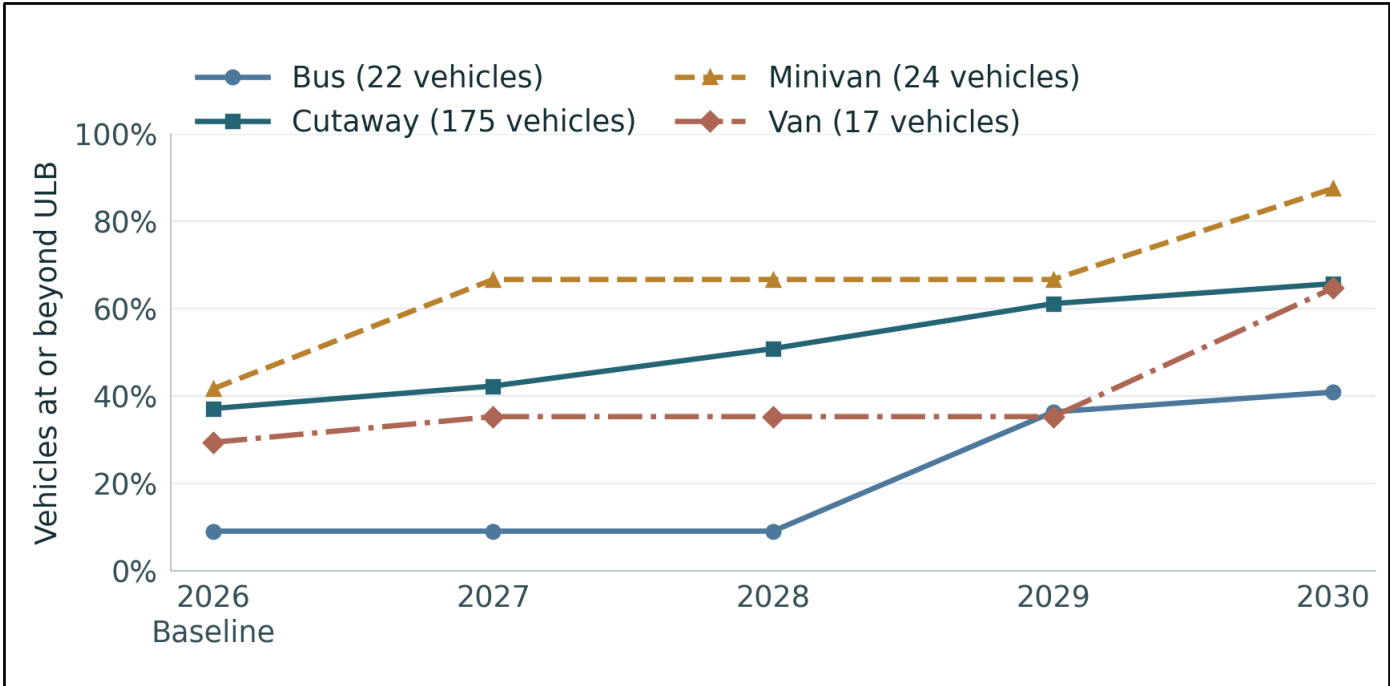
The bus target is therefore zero of 22 vehicles, or 0.0%. The cutaway target is 63 of 175 vehicles, or 36.0%, after eleven replacements reduce the year-ahead count from 74. The minivan and van targets are 16 of 24 vehicles and six of 17 vehicles, respectively. Service-vehicle targets reflect the current class populations advanced by one year.

The calculation takes no numerical replacement credit for the four other recommended replacement vehicles or the expansion vehicle. Facility targets maintain both classes at 0.0% below TERM 3. Subsequent annual updates incorporate actual acquisitions, retirements, service changes and condition assessments.

6.3 Age pressure over the planning period

The following projection holds the current eligible fleet constant and excludes future replacement, expansion and status changes. It shows how vehicle age increases investment pressure over the four-year planning period. Annual targets are established separately using expected resources and actual fleet changes.

Figure 3 Revenue vehicle age projection with no fleet changes



The projection holds each class population constant and excludes future replacements, retirements, additions and status changes. Annual performance targets are established separately. Source: baseline inventory and the age projection table below.

Class	2027	2028	2029	2030	Fleet size
BU	2	2	8	9	22
CU	74	89	107	115	175
MV	16	16	16	21	24
VN	6	6	6	11	17
S-AO	1	1	1	1	1
S-TR	1	2	3	4	24

Values are the number of vehicles at or beyond ULB. The projection identifies near-term minivan needs and increasing cutaway and bus exposure later in the planning period. NMDOT uses the forecast to evaluate whether annual investment is keeping pace with renewal needs.

7 Implementation and continuing management

7.1 Quarterly asset updates

Participants maintain their vehicle, facility and equipment records in BlackCat and review them quarterly. Updates include acquisitions, operating status, mileage and condition dates, capital responsibility, major rehabilitation, transfers and dispositions. Significant asset changes are recorded when they occur and confirmed through the quarterly review.

NMDOT reviews participant records for completeness and consistency and maintains the classifications and information needed for planning and reporting. The quarterly cycle supports a current inventory, more precise performance measures and timely identification of replacement or preservation needs.

7.2 Annual management cycle

Cycle	Participant responsibility	NMDOT responsibility
Quarterly	Verify and update asset records and supporting documentation.	Review completeness and maintain the group asset record.
Annual capital and target review	Provide condition information, service needs and project schedules.	Update performance results, coordinate next-year targets and refresh investment priorities.
Annual reporting	Provide report-year data under the assigned reporting arrangement.	Submit applicable consolidated data and narrative; retain validation and coordination records.
Material change	Report changes affecting inventory, service, condition or capital needs.	Amend the TAMP as warranted.
Four-year update	Participate in a complete plan update and executive review.	Update the entire TAMP at least every four years.

7.3 Approval and records

The Transit Bureau Chief approves the TAMP as NMDOT's Accountable Executive for the group-plan sponsor. Appendix C records the sponsor's signature and approval date and each participant Accountable Executive's approval. NMDOT retains the approved version and annual decisions and makes the completed TAMP available to participants and applicable planning partners.

NMDOT maintains the inventory, assessment reports, calculation records, project funding and implementation records, approvals and transmittals needed to support the TAMP. Participant information, performance targets and investment priorities are shared with the relevant planning partners to support state and metropolitan planning. Annual updates are retained with the adopted plan so that the asset record and capital program remain current throughout the planning period.

NMDOT plans an amendment review in February 2027 under 49 CFR 625.29(b), coordinated with quote and capital-program information expected in February–March. The cutoff and completion date will reflect information availability. Subjects include potential Ohkay Owingeh participation following written confirmation, verified assets, executive coordination, and an agreed effective date; NCRTD reconciliation; Carlsbad changes; supported FY2028 propulsion-specific prices; and related calculations, targets, and priorities. February is a state milestone, not a federal deadline; later participation and awards are not assumed complete.

Appendix A. Participant profiles and revenue vehicles

The participant inventories contain 262 revenue vehicles. The revenue-vehicle performance population contains 238 vehicles. Each asset appears once in the inventory, and the performance column identifies its treatment in the baseline results. Equipment and facilities are listed in Appendix B.

Vehicle identification number (VIN), reported model year, mileage and physical-condition fields identify the assets and support investment planning. Useful life benchmark (ULB) values are expressed in years. Replacement estimates are planning amounts rounded to the nearest dollar for these tables.

Performance results and annual targets are calculated by asset class; participant totals provide inventory context.

Class codes: bus (BU), cutaway (CU), minivan (MV) and van (VN). A dash indicates that a value is not available or does not apply. Status and performance treatment are shown together for each vehicle.

A01. City of Carlsbad

Accountable Executive: Caleb Bellah

Revenue inventory: 21; revenue performance population: 20. Equipment records: 1; service-vehicle performance population: 1. Facility records: 1; facility performance population: 1.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
38	Startrans CSI150 Ford E-350	1FDWE35L36HB14757	CU	2006	10	222,020	1.5	Spare Included	\$199,086
39	Startrans Ford E-350	1FDWE35LX7DB36988	CU	2007	10	254,023	1.4	Backup Included	\$199,086
44	Ford E-350	1FDEE35L39DA64370	CU	2009	10	210,367	3.1	Spare Included	\$199,086
45	Diamond Coach Corporation PT2000 Ford E-350	1FDEE35L59DA64371	CU	2009	10	214,887	3.3	Active Included	\$199,086
46	Ford E-350	1FDEE35L79DA64372	CU	2009	10	185,754	3.5	Active Included	\$199,086
51	Ford E3F Ford E-350	1FDEE3FL6GDC22633	CU	2016	10	164,279	3.9	Active Included	\$199,086
50	Ford E-350	1FTCR2CM0FKA76327	CU	2015	10	152,269	3.8	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
48	ElDorado Dodge Grand Caravan	2C4RDGBG3CR191809	MV	2012	8	134,836	3.6	Active Included	\$94,018
47	ElDorado Ford E-350	1FDEE3FL6BDB14683	CU	2011	10	211,979	3.4	Active Included	\$199,086
53	Starcraft Ford E-450	1FD4E4FS8KDC69074	CU	2019	10	89,016	4.2	Active Included	\$199,086
54	Chrysler Voyager	2C4RC1CG7NR172021	MV	2022	8	44,413	4.7	Active Included	\$94,018
55	Arboc Mobility General Motors 4500	1HA6GUB76NN012148	CU	2022	10	22,724	4.7	Active Included	\$199,086
56	Arboc Mobility General Motors 4500	1HA6GUB79NN012158	CU	2022	10	2,766	4.9	Active Included	\$199,086
57	Arboc Mobility General Motors 4500	1HA6GUB74NN012164	CU	2022	10	23,217	4.7	Active Included	\$199,086
58	Arboc Mobility General Motors 4500	1HA6GUB78NN012166	CU	2022	10	25,856	4.7	Active Included	\$199,086
59	Arboc Mobility General Motors 4500	1HA6GUB79NN012189	CU	2022	10	21,511	4.7	Active Included	\$199,086
60	Arboc Mobility General Motors 4500	1HA6GUB77NN012207	CU	2022	10	20,824	4.7	Active Included	\$199,086
61	Arboc Mobility General Motors 4500	1HA6GUB71PN016966	CU	2023	10	8,885	4.8	Active Included	\$199,086
62	Braun Chrysler Voyager Rear Entry	2C4RC1CG1SR566755	MV	2025	8	2,986	5.0	Active Included	\$94,018
63	Braun Promaster	3C6MRVUG4PE566618	VN	2023	8	2,902	5.0	Active Included	\$97,313
64	Vehicle description not supplied	3C6MRVUG3PE566562	CU	—	10	—	—	Inactive Inventory only	\$199,086

A02. City of Clovis

Accountable Executive: Garry Johnson

Clovis Area Transit System (CATS) provides the participant's transit service.

Revenue inventory: 16; revenue performance population: 15. Equipment records: 1; service-vehicle performance population: 0. Facility records: 3; facility performance population: 3.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
CATS #42	Ford E-450	1FDXE45S59DA59516	CU	2009	10	116,895	4.0	Spare Included	\$199,086
CATS #48	Ford E-450	1FDXE4FLXDDA22991	CU	2013	10	205,783	3.0	Active Included	\$199,086
CATS #47	Ford E-450	1FDXE4FL8DDA22990	CU	2013	10	195,386	3.0	Spare Included	\$199,086
49	Chevrolet	1GB6G5BG2D1144330	CU	2013	10	48,243	0.5	Inactive Inventory only	\$199,086
CATS #46	Ford E-450	1FDXE4FL1DDA22989	CU	2013	10	173,650	3.0	Active Included	\$199,086
CATS #45	Ford E-450	1FDXE4FS8BDB26710	CU	2012	10	166,409	2.0	Spare Included	\$199,086
CATS #52	Mobility Ventures	57WMD2C6XGM100025	VN	2017	8	22,794	4.0	Active Included	\$97,313
CATS #50	Glaval Bus Ford E-350	1FDWE3FS4GDC55125	CU	2015	10	170,288	4.0	Active Included	\$199,086
CATS #54	Arboc Mobility Spirit of Freedom Chevy 4500	1HA6GUBB4LN005796	CU	2020	10	61,091	5.0	Active Included	\$199,086
CATS #55	Arboc Mobility Spirit of Freedom Chevy 4500	1HA6GUBB5LN005788	CU	2020	10	60,437	4.5	Active Included	\$199,086
CATS #30	Arboc Mobility Spirit of Freedom Chevy 4500	1HA6GUBB2LN005781	CU	2020	10	71,330	5.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
CATS #57	Ford	1FBVU4X83NKA78690	VN	2022	8	57,247	5.0	Active Included	\$97,313
CATS #56	Ford	1FBVU4X84NKA78682	VN	2022	8	38,793	5.0	Active Included	\$97,313
CATS #58	Ford	1FBVU4X8XNKA78461	VN	2022	8	63,911	5.0	Active Included	\$97,313
CATS #59	Dodge Division - Chrysler Corporation	3C6MRVUG3PE536834	VN	2023	8	35,347	5.0	Active Included	\$97,313
CATS #60	Dodge Division - Chrysler Corporation	3C6MRVUGXPE527936	VN	2023	8	41,634	5.0	Active Included	\$97,313

A03. City of Hobbs

Accountable Executive: Jan Fletcher

Revenue inventory: 11; revenue performance population: 11. Equipment records: 0; service-vehicle performance population: 0. Facility records: 1; facility performance population: 1.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
Unit 1443	Glaval Bus Ford F-550	1FDGF5GY2DEA18977	CU	2013	10	57,287	4.0	Active Included	\$199,086
Unit 1593	Glaval Bus Ford E-450	1FDXE4FSIGDC03302	CU	2016	10	172,049	2.0	Active Included	\$199,086
Unit 1592	Glaval Bus Ford F-550	1FDGF5GY4FED46257	CU	2015	10	48,178	4.0	Active Included	\$199,086
Unit 1643	Glaval Bus Ford F-550	1FDGF5GY1GEB80698	CU	2016	10	57,268	2.0	Active Included	\$199,086
Unit 1673	Arboc Mobility Spirit of Freedom	1GB6GUBGXH1232249	CU	2017	10	130,444	2.3	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
Unit 1674	Arboc Mobility Spirit of Freedom	1GB6GUBG8H1222898	CU	2017	10	141,718	2.5	Active Included	\$199,086
Unit 1711	Arboc Mobility Spirit of Freedom	1HA6GUBGXHN011363	CU	2017	10	106,279	3.0	Active Included	\$199,086
Unit 1760	Arboc Mobility Spirit of Freedom	1HA6GUBB9KN009891	CU	2019	10	76,389	4.0	Active Included	\$199,086
Unit 2027	Arboc Mobility Spirit of Freedom	1HA6GUBB7LN005808	CU	2020	10	73,421	4.0	Active Included	\$199,086
Unit 2221	Starcraft General Motors 4500	1HA6GUB76NNO11484	CU	2022	10	38,624	4.0	Active Included	\$199,086
2322	Arboc Mobility General Motors 4500	1HA6GUB77PN003249	CU	2023	10	21,149	4.9	Active Included	\$199,086

A04. City of Las Vegas

Accountable Executive: Marcelino Roybal

Revenue inventory: 8; revenue performance population: 8. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
70	Ford Transit	1FBZX2CM3FKB16565	VN	2015	8	65,534	3.5	Active Included	\$97,313
14	Ford E-350	1FDEE3FLXGDC07259	CU	2016	10	132,294	2.5	Active Included	\$199,086
51	Ford E-350	1FTD53EL7AD225569	CU	2010	10	40,598	4.0	Backup Included	\$199,086
19	Starcraft Ford E-350	1FDEE3FS5HDC57396	CU	2017	10	120,908	3.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
31	Startrans Ford E-450	1FDDE4FS2KDC29914	CU	2019	10	83,626	4.8	Active Included	\$199,086
33	Chrysler Voyager	2C4RC1CG9NR209263	MV	2022	8	35,615	5.0	Active Included	\$94,018
32	Chrysler Voyager	2C4RC1CG3NR172226	MV	2022	8	37,524	5.0	Active Included	\$94,018
95	Ford	1FDDE3FL1DDA42102	CU	2013	10	46,164	2.0	Backup Included	\$199,086

A05. City of Portales

Accountable Executive: Kelly McClellan

Revenue inventory: 6; revenue performance population: 2. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
Unit 10	Dodge Division - Chrysler Corporation	2C7WDGBGOKR683640	MV	2019	8	31,467	2.0	Active Included	\$94,018
Unit 11	Ford Transit	1FDES6PM7KKA10345	VN	2019	8	58,917	3.5	Active Included	\$97,313
Unit 12	Braun Promaster Ram	3C6MRVUGXPE520548	VN	2023	8	10,750	5.0	Inactive Inventory only	\$97,313
T-30 Unit 2	Glaval Bus Titan II Ford E-450	1FDDE35LX9DA92473	CU	2010	10	95,735	2.8	Awaiting sale Inventory only	\$199,086
Unit 1	Startrans ECO Ford E-350	1FDDE3FS4BDA46293	CU	2011	10	113,857	4.3	Awaiting sale Inventory only	\$199,086
Unit 9	Ford E-350 Ford E-350	1FDDE3FS8BDA71584	CU	2012	10	138,074	3.1	Awaiting sale Inventory only	\$199,086

A06. City of Roswell

Accountable Executive: Rebecka Hicks

Revenue inventory: 14; revenue performance population: 13. Equipment records: 0; service-vehicle performance population: 0. Facility records: 1; facility performance population: 1.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
PT10	Dodge Division - Chrysler Corporation Dodge Grand Caravan	2C7WDGBG5FR705623	MV	2015	8	143,636	4.0	Active Included	\$94,018
PT08	Dodge Division - Chrysler Corporation Dodge Grand Caravan	2D4RN4DE9AR462606	MV	2010	8	130,196	2.9	Inactive Inventory only	\$94,018
950	Chevrolet General Motors 4500	1GB6G5BG9F1206700	CU	2018	10	226,314	4.9	Active Included	\$199,086
951	Chevrolet General Motors 4500	1HA6GUBB6KN002736	CU	2019	10	236,126	4.5	Active Included	\$199,086
PT11	Dodge Division - Chrysler Corporation Dodge Grand Caravan	2C4RDGBG7JR256562	MV	2018	8	144,112	4.7	Active Included	\$94,018
952	Chevrolet General Motors 4500	1HA6GUBB8LN003873	CU	2020	10	152,190	4.4	Active Included	\$199,086
953	Chevrolet General Motors 4500	1HA6GUBB5LN003751	CU	2020	10	201,356	4.6	Active Included	\$199,086
954	Arboc Mobility	1FDEU6PG3PKA02173	CU	2022	10	99,025	2.5	Active Included	\$199,086
955	Arboc Mobility	1FDEU6PG1PKA02222	CU	2022	10	117,811	4.5	Active Included	\$199,086
956	Arboc Mobility	1FDEU6PG5PKA98355	CU	2022	10	82,843	5.0	Active Included	\$199,086
957	Arboc Mobility	1FDEU6PG3PKB23964	CU	2022	10	85,075	5.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
958	Arboc Mobility	1FDEU6PG3PKA98371	CU	2022	10	88,858	5.0	Active Included	\$199,086
959	Arboc Mobility	1FDEU6PG7PKB24017	CU	2022	10	66,771	4.9	Active Included	\$199,086
960	Arboc Mobility General Motors 4500	1HA6GUB7XSN005067	CU	2025	10	1,289	3.8	Active Included	\$199,086

A07. City of Socorro

Accountable Executive: Carlos Savedra

Revenue inventory: 8; revenue performance population: 6. Equipment records: 0; service-vehicle performance population: 0. Facility records: 2; facility performance population: 2.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
7	Ford E-450	1FDFE4FS8DDA02892	CU	2013	10	104,256	2.0	Inactive Inventory only	\$199,086
9	Braun Chrysler Entervan	2C7WDGBG0GR262301	MV	2016	8	151,840	2.9	Active Included	\$94,018
10	Ford E-450	1FDFE4FS8GDC49267	CU	2016	10	103,350	2.0	Inactive Inventory only	\$199,086
11	Ford E-450	1FDFE4FS2GDC49264	CU	2016	10	127,370	4.0	Active Included	\$199,086
12	Chevrolet General Motors 4500	1HA6GUBBXKN009964	CU	2019	10	135,065	4.2	Active Included	\$199,086
13	Braun Dodge Grand Caravan	2C7WDGBG3JR363016	MV	2018	8	76,456	4.9	Active Included	\$94,018
14	Starcraft Ford E-450	1FDFE4FN4RDD43790	CU	2023	10	71,934	5.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
15	Ford E-350	1FDEE3FN5TDD06325	CU	2026	10	9,981	5.0	Active Included	\$199,086

A08. Gallup Rural Transit

Accountable Executive: Tommy Mims

Revenue inventory: 19; revenue performance population: 15. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
GE-7	Ford E-350	1FDEE3FL9DDA64185	CU	2013	10	267,566	1.0	Inactive Inventory only	\$199,086
GE-8	Ford E-350	1FDEE3FL0DDA64186	CU	2013	10	255,500	1.0	Inactive Inventory only	\$199,086
GE-9	Ford E-350	1FDEE3FL2DDA64187	CU	2013	10	150,225	1.0	Inactive Inventory only	\$199,086
GE-10	Starcraft Ford E-450	1FDFE4FS6GDC33407	CU	2016	10	170,150	3.0	Active Included	\$199,086
GE-11	Chevrolet Express 4500	1HA6GUBG4HN011469	CU	2017	10	122,565	3.5	Active Included	\$199,086
GE-12	Chevrolet	1HA6GUBB8LN005980	CU	2020	10	75,373	3.5	Active Included	\$199,086
GE-16	Glaval Bus C5500 General Motors 5500	1GDE5V1969F406260	CU	2010	10	298,228	2.5	Spare Included	\$199,086
GE-17	Ford F-550	1FDGF5GY4GEA45960	CU	2016	10	240,988	3.5	Spare Included	\$199,086
GE-18	Ford E-350	1FBZX2CM7JKA27980	CU	2018	10	35,681	4.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
GE-19	Ford E-350	1FBZX2CM0KKA83230	CU	2019	10	34,938	4.0	Active Included	\$199,086
GE-20	Braun Dodge Grand Caravan	2C7WDGBG7KR704483	MV	2019	8	14,364	4.5	Backup Included	\$94,018
GE-21	Chevrolet General Motors 4500	1HA6GUB77RN001259	CU	2024	10	12,246	4.0	Inactive Inventory only	\$199,086
GE-22	Chevrolet General Motors 4500	1HA6GUB74RN001350	CU	2024	10	32,094	4.0	Active Included	\$199,086
GE-23	Chevrolet General Motors 4500	1HA6GUB76RN001253	CU	2024	10	47,757	4.0	Active Included	\$199,086
GE-24	Chevrolet General Motors 4500	1HA6GUB7XRN001319	CU	2024	10	32,412	4.0	Active Included	\$199,086
GE-25	Chevrolet General Motors 4500	1HA6GUB7XRN000087	CU	2024	10	22,505	4.0	Active Included	\$199,086
GE-26	Ford E-450	1FDFE4FN4RDD46088	CU	2024	10	32,196	4.0	Active Included	\$199,086
GE-27	Braun Voyager	2C4R1CGXNR172224	MV	2022	8	21,267	4.5	Active Included	\$94,018
GE-28	Braun Voyager	2C4RC1CG6NR172382	MV	2022	8	18,950	4.5	Active Included	\$94,018

A09. Golden Spread Rural Frontier Coalition

Accountable Executive: Ferdinand Garcia III

Revenue inventory: 7; revenue performance population: 7. Equipment records: 1; service-vehicle performance population: 0. Facility records: 1; facility performance population: 1.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
301	Ford E-350	1FBZX2CM2JKA27983	CU	2018	10	53,329	4.6	Active Included	\$199,086
290	Braun Dodge Grand Caravan	2C7WDGBG2KR555576	MV	2019	8	164,258	4.1	Active Included	\$94,018
300	Chevrolet General Motors 3500	1A9D05246J6925352	CU	2018	10	16,412	5.0	Active Included	\$199,086
292	Dodge Division - Chrysler Corporation Chrysler Entervan	2C7WDGBG0KR641758	MV	2019	8	193,563	4.4	Active Included	\$94,018
294	Dodge Division - Chrysler Corporation Dodge Grand Caravan	2C7WDGBG6KR636290	MV	2019	8	187,879	4.0	Active Included	\$94,018
302	Ford E-350	1FBZX2CM4KKA83229	CU	2019	10	61,025	4.5	Active Included	\$199,086
296	Chrysler Entervan	2C7WDGBG9KR792064	MV	2019	8	198,934	4.0	Active Included	\$94,018

A10. Grant County

Accountable Executive: Kim Dominguez

Revenue inventory: 15; revenue performance population: 13. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
27	Arboc Mobility General Motors 4500	1GB6G5BG3F1245136	CU	2015	10	223,809	0.5	Inactive Inventory only	\$199,086
22	Ford	1FDEE3FL0DDA36114	CU	2013	10	224,384	0.5	Backup Included	\$199,086
1	Arboc Mobility General Motors 5500	1GB6GUBG8H1196853	CU	2017	10	276,092	1.3	Backup Included	\$199,086
26	Arboc Mobility General Motors 4500	1GB6G5BG7F1227190	CU	2015	10	182,055	0.5	Inactive Inventory only	\$199,086
3	Arboc Mobility Ford E-450	1HA6GUBB3JN008833	CU	2018	10	127,042	2.5	Active Included	\$199,086
2	Arboc Mobility General Motors 4500	1HA6GUBB6JN009197	CU	2018	10	142,917	2.7	Active Included	\$199,086
4	Arboc Mobility General Motors 4500	1HA6GUB79MN013177	CU	2021	10	85,336	3.0	Active Included	\$199,086
6	Arboc Mobility General Motors 4500	1HA6GUB7XMN013138	CU	2021	10	138,131	3.0	Active Included	\$199,086
8	Ford E-450	1HA6GUB73NN001611	CU	2021	10	109,428	3.5	Active Included	\$199,086
10	Ford Transit	1FDAX2C87PKA26120	VN	2022	8	70,432	3.9	Active Included	\$97,313
11*	Ford Transit	1FDAX2C8XPKA27018	VN	2022	8	58,622	4.1	Active Included	\$97,313
5	Starcraft Ford E-450	1HA6GUB74PN008554	CU	2023	10	7,889	5.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
7	Starcraft Ford E-450	1HA6GUB75PN008546	CU	2023	10	4,505	5.0	Active Included	\$199,086
12	Starcraft Ford E-450	1HA6GUB74PN008568	CU	2023	10	2,219	5.0	Active Included	\$199,086
13	Dodge Grand Caravan	2C4RC1CG2PR591719	MV	2023	8	5,317	5.0	Active Included	\$94,018

A11. Los Alamos County — Atomic City Transit

Accountable Executive: James Barela

Revenue inventory: 28; revenue performance population: 27. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
4012	Chevrolet CV2	1GBL7T1D5XJ106951	CU	2001	10	78,500	0.1	Active Included	\$199,086
4013	Chevrolet CV2	1GBL7T1D2XJ106874	CU	2001	10	80,225	0.1	Active Included	\$199,086
4022	Chevrolet CV200C	1GBM7T1E62J508757	CU	2002	10	116,522	0.1	Active Included	\$199,086
4155	New Flyer Industries	5FYD9VR07FB046901	BU	2015	14	405,858	1.9	Active Included	\$784,643
4152	New Flyer Industries	5FYD9KR05FB046877	BU	2015	14	343,425	2.0	Active Included	\$784,643
4153	New Flyer Industries	5FYD9KR03FB046876	BU	2015	14	309,283	2.4	Active Included	\$784,643
4154	New Flyer Industries	5FYD9VR09FB046902	BU	2015	14	290,884	2.9	Active Included	\$784,643
4125	New Flyer Industries XD40	5FYD8FV13CB041388	BU	2012	14	316,723	2.5	Inactive Inventory only	\$784,643
4124	New Flyer Industries XD40	5FYD8FV11CB041387	BU	2012	14	299,766	2.5	Active Included	\$784,643
4123	ElDorado International	5WEASAAN5E11761708	CU	2014	10	208,694	0.8	Active Included	\$199,086
4111	Glaval Bus Ford E-450	1FDFE4FS9BDA80353	CU	2011	10	460,487	0.1	Active Included	\$199,086
4151	New Flyer Industries	5FYD9KR07FB046878	BU	2015	14	321,105	2.0	Active Included	\$784,643

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
4162	Chevrolet General Motors 4500	1GB6GUBG6G1278580	CU	2016	10	189,401	2.5	Active Included	\$199,086
4106	New Flyer Industries D40LFR	5FYD5FV03AC037395	BU	2010	14	287,948	1.5	Active Included	\$784,643
4171	New Flyer Industries MD30	5FYD9VR0XFB051669	BU	2015	14	278,096	3.0	Active Included	\$784,643
4161	New Flyer Industries	5FYD9VR04GB049174	BU	2016	14	224,046	2.9	Active Included	\$784,643
4181	Chevrolet General Motors 4500	1HA6GUBG0HN011260	CU	2018	10	77,136	3.5	Active Included	\$199,086
4192	EIDorado EZ Rider II EIDorado	1N9MLAL9XLC084002	BU	2019	14	139,814	4.0	Active Included	\$784,643
4191	EIDorado EZ Rider II EIDorado	1N9MLAL98LC084001	BU	2019	14	139,814	4.0	Active Included	\$784,643
4201	EIDorado EZ Rider II Eldorado	1N9MLALM9MC084191	BU	2021	14	150,603	4.0	Active Included	\$784,643
4211	Chevrolet General Motors 4500	1HA6GUB75NN011010	CU	2022	10	48,345	4.8	Active Included	\$199,086
4213	EIDorado EZ Rider II Eldorado	1N9MLALMXPC084124	BU	2023	14	95,451	4.5	Active Included	\$784,643
4212	EIDorado EZ Rider II Eldorado	1N9MLALM8PC084123	BU	2023	14	79,571	4.5	Active Included	\$784,643
4232	EIDorado National	1N9MLALR4RCQ84148	CU	2024	10	43,120	5.0	Active Included	\$199,086
4231	Chevrolet General Motors 4500	1HA6GUB71PN016112	CU	2024	10	28,414	5.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
4241	Dodge Division - Chrysler Corporation Lone Star Promaster Dodge Promaster 3500	3C7WRVLG3PE573839	VN	2024	8	13,879	5.0	Active Included	\$97,313
4253	Gillig Corporation G27B	15GGB271853202923	BU	2025	14	6,086	5.0	Active Included	\$784,643
4254	Arboc Mobility	1HA6GUB7OSN004901	CU	2025	10	1,366	5.0	Active Included	\$199,086

A12. North Central Regional Transit District

Accountable Executive: Nicholas Sofoul

Revenue inventory: 69; revenue performance population: 66. Equipment records: 29; service-vehicle performance population: 24. Facility records: 6; facility performance population: 5.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
568-T	Champion Bus Freightliner	1FVACXDT4EHFT1405	CU	2014	10	268,257	2.0	Active Included	\$199,086
584-T	Starcraft Ford E-350	1FDEE3FL3GDC17227	CU	2016	10	240,866	1.0	Active Included	\$199,086
598-T	Starcraft Ford F-550	1FDGF5HT5GEB45858	CU	2016	10	136,688	2.0	Active Included	\$199,086
308-T	ElDorado Ford F-550	1FDAF5GT6DEA70283	CU	2013	10	249,208	3.0	Active Included	\$199,086
309-T	ElDorado Ford F-550	1FDAF5GT8DEA70284	CU	2013	10	205,581	2.0	Active Included	\$199,086
530-T	ElDorado Ford F-550	1FDAF5GT4DEA70282	CU	2013	10	260,764	3.0	Active Included	\$199,086
593-D	Ford Transit	1FBZX2CM6FKB30458	VN	2015	8	150,475	3.0	Active Included	\$97,313
594-D	Ford Transit	1FBZX2CM8FKB30459	VN	2015	8	152,040	3.0	Active Included	\$97,313
580-T	Starcraft Ford F-550	1FDGF5HT8GEA51960	CU	2016	10	206,057	1.0	Spare Included	\$199,086
583-T	Glaval Bus Freightliner	4UZADSDT7GCHY0837	CU	2016	10	242,692	3.0	Spare Included	\$199,086
585-T	Startrans Freightliner	4UZADRDU0GCHL8737	CU	2016	10	302,019	3.0	Active Included	\$199,086
586-T	Starcraft Ford E-350	1FDEE3FL1GDC22653	CU	2016	10	276,379	3.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
587-T	Starcraft Ford E-350	1FDEE3FL9GDC22657	CU	2016	10	334,341	3.0	Active Included	\$199,086
589-T	Starcraft Ford E-350	1FDEE3FLOGDC22661	CU	2016	10	259,885	3.0	Active Included	\$199,086
595-T	Ford Transit	1FBZX2CM3GKA33087	VN	2016	8	137,410	3.0	Active Included	\$97,313
601-T	Ford E-450	1FDFE4FS2HDC07517	CU	2016	10	253,022	1.0	Inactive Inventory only	\$199,086
602-T	Ford E-450	1FDFE4FS9HDC07496	CU	2016	10	288,564	2.0	Active Included	\$199,086
604-T	Ford E-450	1FDFE4FS6HDC07522	CU	2016	10	292,374	1.0	Inactive Inventory only	\$199,086
605-T	Ford E-450	1FDFE4FS1HDC07525	CU	2016	10	218,552	3.0	Active Included	\$199,086
606-T	Ford E-450	1FDFE4FS2HDC07503	CU	2016	10	346,968	3.0	Active Included	\$199,086
607-T	Ford E-450	1FDFE4FS5HDC07527	CU	2016	10	265,822	3.0	Active Included	\$199,086
608-T	Ford E-450	1FDFE4FSXHDC07524	CU	2016	10	317,755	3.0	Spare Included	\$199,086
609-T	Ford E-450	1FDFE4FS3HDC07526	CU	2016	10	259,641	3.0	Spare Included	\$199,086
590-SCP	Ford E-450	1FDXE4FSXHDC01291	CU	2016	10	347,247	1.0	Active Included	\$199,086
591-N	Ford E-450	1FDXE4FS1HDC01292	CU	2016	10	211,887	1.0	Spare Included	\$199,086
596-D	Ford E-450	1FDFE4FSXHDC07507	CU	2016	10	194,911	3.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
597-D	Ford E-450	1FDFE4FS2HDC07520	CU	2016	10	198,215	1.0	Inactive Inventory only	\$199,086
616-T	ElDorado Advantage 270 Ford E-450	1FDFE4FSXJDC02636	CU	2018	10	251,612	3.0	Active Included	\$199,086
617-T	ElDorado Advantage 270 Ford E-450	1FDFE4FS9JDC02627	CU	2018	10	259,885	3.0	Active Included	\$199,086
621-T	ElDorado Ford E-450	1FDFE4FS2JDC01464	CU	2018	10	233,807	3.0	Spare Included	\$199,086
622-T	ElDorado Ford E-450	1FDFE4FS7JDC01461	CU	2018	10	172,618	2.0	Spare Included	\$199,086
619-T	ElDorado Ford E-450	1FDFE4FS1JDC17350	CU	2018	10	233,322	3.0	Spare Included	\$199,086
623-T	ElDorado Ford E-450	1FDFE4FS3JDC01456	CU	2018	10	450,750	3.0	Spare Included	\$199,086
624-T	ElDorado Ford E-450	1FDFE4FSXJDC01454	CU	2018	10	188,241	3.0	Active Included	\$199,086
626-T	ElDorado Ford E-450	1FDFE4FS5KDC42902	CU	2019	10	185,999	3.0	Spare Included	\$199,086
627-T	ElDorado Ford E-450	1FDFE4FS1KDC40516	CU	2019	10	207,702	3.0	Spare Included	\$199,086
628-T	ElDorado Ford E-450	1FDFE4FS9KDC42899	CU	2019	10	153,291	3.0	Spare Included	\$199,086
629-T	ElDorado Ford E-450	1FDFE4FS1KDC42900	CU	2019	10	163,014	3.0	Spare Included	\$199,086
630-TES	ElDorado Ford E-450	1FDFE4FS7KDC42903	CU	2019	10	233,853	3.0	Active Included	\$199,086
632-MT	ElDorado Aero Elite 320 Ford F-550	1FDAF5HT9KDA19670	CU	2020	10	238,440	3.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
635-D	Braun Dodge Grand Caravan	2C7WDGBG0JR363698	MV	2018	8	57,526	3.0	Active Included	\$94,018
636-D	Braun Dodge Grand Caravan	2C7WDGBG1JR362981	MV	2018	8	58,659	4.0	Active Included	\$94,018
659-T	Ford FOREST	1FTBW9CK4PKA06617	CU	2023	10	20,000	5.0	Active Included	\$199,086
658-T	Ford FOREST	1FTBW9CK1PKA06591	CU	2023	10	19,123	5.0	Active Included	\$199,086
660-T	Ford FOREST	1FTBW9CK2PKA06583	CU	2023	10	15,020	5.0	Active Included	\$199,086
663-T	Ford FOREST	1FTBW9CK3PKA06494	CU	2023	10	13,243	5.0	Active Included	\$199,086
661-T	Ford FOREST	1FTBW9CK8PKA06488	CU	2023	10	23,562	5.0	Active Included	\$199,086
662-T	Ford FOREST	1FTBW9CK9PKA06452	CU	2023	10	23,562	5.0	Active Included	\$199,086
657-T	Ford FOREST	1FTBW9CK7PKA06420	CU	2023	10	29,250	5.0	Active Included	\$199,086
664-T	Ford FOREST	1FTBW9CK6PKA02133	CU	2023	10	14,518	5.0	Active Included	\$199,086
656-T	Ford FOREST	1FTBW9CK6PKA02116	CU	2023	10	33,295	5.0	Active Included	\$199,086
665-T	Ford FOREST	1FTBW9CK2PKA02131	CU	2023	10	14,518	5.0	Active Included	\$199,086
667-T	Ford F-550	1FDUF5HN0RDA00255	CU	2024	10	15,268	5.0	Active Included	\$199,086
650	Dodge Caravan	2C4RC1CGXPR564915	MV	2023	8	31,991	4.0	Active Included	\$94,018

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
651	Ford E450 (baseline; see Section 2.2)	2C4RC1CG7PR558344	CU	2023	10	9,959	4.0	Active Included	\$199,086
652	Ford E450	1FDDE4FN2RDD37843	CU	2024	10	9,346	5.0	Active Included	\$199,086
653	Ford E450	1FDDE4FN9RDD35071	CU	2023	10	17,841	5.0	Active Included	\$199,086
654	Ford E450	1FDDE4FN4RDD38962	CU	2023	10	26,149	5.0	Active Included	\$199,086
655	Ford E450	1FDDE4FN9RDD35023	CU	2023	10	52,952	5.0	Active Included	\$199,086
669	New Flyer Xcelsior	5FYH8KR15TC114324	BU	2026	14	0	5.0	Active Included	\$784,643
670	New Flyer Xcelsior	5FYH8KR17TC114325	BU	2026	14	0	5.0	Active Included	\$784,643
675	Ford E450	1FDDE4FN2SDD34740	CU	2024	10	11,185	5.0	Active Included	\$199,086
676	Ford E450	1FDDE4FN6SDD34756	CU	2024	10	2,281	5.0	Active Included	\$199,086
677	Ford E450	1FDDE4FNXSDD34758	CU	2024	10	1,841	5.0	Active Included	\$199,086
678	Gillig Electric vehicle 35Ft	15GGB2813T3204739	BU	2026	14	1,723	5.0	Active Included	\$784,643
679	Gillig Electric vehicle 35Ft	15GGB281XT3204740	BU	2026	14	1,638	5.0	Active Included	\$784,643
680	Gillig Electric vehicle 35Ft	15GGB2811T3204741	BU	2026	14	0	5.0	Active Included	\$784,643
681	Gillig Electric vehicle 35Ft	15GGB2813T3204742	BU	2026	14	0	5.0	Active Included	\$784,643

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
682	Gillig Electric vehicle 35Ft	15GGB2815T3204743	BU	2026	14	0	5.0	Active Included	\$784,643

A13. Pueblo of Laguna

Accountable Executive: Yvette Mooney

Revenue inventory: 9; revenue performance population: 5. Equipment records: 0; service-vehicle performance population: 0. Facility records: 1; facility performance population: 1.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
Van 11	Dodge Division - Chrysler Corporation Van	2C7WDGBG7FR703551	CU	2015	10	86,775	2.5	Inactive Inventory only	\$199,086
Van 6	Ford E-450	1FDXE45S97DA13796	CU	2007	10	231,994	2.5	Inactive Inventory only	\$199,086
Van 9	Ford E-450	1FDE4FS3BDA29950	CU	2011	10	246,443	2.5	Inactive Inventory only	\$199,086
Van 10	Ford E-450	1FDE4FS3BDA29951	CU	2010	10	179,067	2.5	Active Included	\$199,086
Van 12	General Coach America	1FDFE4FS8JDC06670	CU	2018	10	149,013	5.0	Active Included	\$199,086
Van 8	Ford	1FTSS3EL0BDA02138	CU	2011	10	299,794	3.5	Active Included	\$199,086
Van 13	Ford	1FDFE4FS8KDC63761	CU	2019	10	102,351	5.0	Active Included	\$199,086
N4	Ford	1FTSS3EL7DDA30229	CU	2013	10	53,132	2.5	Inactive Inventory only	\$199,086
Van 14	Ford	2C4RC1CG4PR582696	CU	2023	10	323	5.0	Active Included	\$199,086

A14. Town of Red River

Accountable Executive: Georgiana Rael

Revenue inventory: 4; revenue performance population: 4. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
G94187	Ford E-350	1FDEE3FL8FDA17555	CU	2015	10	46,882	4.0	Active Included	\$199,086
29465G	Ford E-450	1FDDE4FN4SDD41270	CU	2024	10	1,303	5.0	Active Included	\$199,086
29463G	Ford E-450	1FDDE4FN9SDD41233	CU	2024	10	1,315	5.0	Active Included	\$199,086
29615G	Ford E-450	1FDDE4FN2SDD41252	CU	2024	10	1,389	5.0	Active Included	\$199,086

A15. Village of Milan

Accountable Executive: Melissa Porter

Revenue inventory: 5; revenue performance population: 4. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
C9	Ford E-350	1FDEE3FL4FDA17567	CU	2015	10	200,253	1.0	Active Included	\$199,086
C5	Ford E-450	1FDDE4FS6CDB30465	CU	2012	10	181,363	1.0	Inactive Inventory only	\$199,086
R-1	Ford Transit	1FDVU5XG8PKA96688	VN	2023	8	55,314	5.0	Active Included	\$97,313
R-2	Ford	1FDVU5XGXRXA85775	CU	2024	10	42,516	5.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
R-3	Ford E-350	1FDVU5XG8RKA35893	CU	2024	10	30,302	5.0	Active Included	\$199,086

A16. Zia Therapy Center, Inc.

Accountable Executive: Peggy O'Neill

Revenue inventory: 18; revenue performance population: 18. Equipment records: 0; service-vehicle performance population: 0. Facility records: 1; facility performance population: 1.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
51	Startrans Ford E-350	1FDEE35L89DA38010	CU	2009	10	144,957	2.0	Active Included	\$199,086
52	Dodge Division - Chrysler Corporation Chrysler Entervan	2D4RN4DG6BR640930	MV	2011	8	107,723	4.8	Active Included	\$94,018
53	EIDorado Ford E-350	1FDEE3FL9DDA42106	CU	2013	10	83,738	4.8	Active Included	\$199,086
54	Ford E-350	1FDEE3FL0GDC03611	CU	2016	10	80,596	4.8	Active Included	\$199,086
T-565, Zia-5	Glaval Bus General Motors 4500	1GB6G5BG3D1193259	CU	2013	10	377,636	1.3	Active Included	\$199,086
T-566, Zia-4	Glaval Bus General Motors 4500	1GB6G5BG3D1192452	CU	2013	10	328,673	1.3	Active Included	\$199,086
T-557-Zia-7	Glaval Bus General Motors 3500	1GB3G3BG4B1176409	CU	2011	10	310,952	2.5	Active Included	\$199,086
56	Ford E-350	1FDEE3FS0HDC57385	CU	2017	10	68,844	5.0	Active Included	\$199,086
Zia-32	Ford	1FDES6PM4HKB36378	CU	2017	10	197,089	4.0	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
Zia-31	Ford	1FDES6PM9HKB33170	CU	2017	10	159,525	4.0	Active Included	\$199,086
Zia-12	Starcraft Ford E-450	1FDFE4FS9KDC63770	CU	2019	10	4,993	5.0	Active Included	\$199,086
Zia-11	Starcraft Ford E-450	1FDFE4FS7KDC56817	CU	2019	10	2,066	5.0	Active Included	\$199,086
Zia-8	Starcraft Ford E-450	1FDFE4FS8KDC63758	CU	2019	10	1,901	5.0	Active Included	\$199,086
Zia-13	Starcraft Ford E-450	1FDFE4FS9KDC56818	CU	2019	10	193,010	3.5	Active Included	\$199,086
Zia-9	Starcraft Ford E-450	1FDFE4FS0KDC56822	CU	2019	10	388	5.0	Active Included	\$199,086
20	Starcraft Ford E-450	1FDFE4FN1RDD17681	CU	2022	10	1,539	5.0	Active Included	\$199,086
15	Starcraft Ford E-450	1FDFE4FN7RDD17622	CU	2022	10	1,514	5.0	Active Included	\$199,086
55	Mobility Transportation Services Ford Transit	1FDVU4X85RKB56741	VN	2024	8	9,602	—	Active Included	\$97,313

A17. Hatch Area Medical Center Foundation, Inc.

Accountable Executive: Jorge Corrales

Revenue inventory: 4; revenue performance population: 4. Equipment records: 0; service-vehicle performance population: 0. Facility records: 0; facility performance population: 0.

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
326	Ford E-350	1FTDS3EL2BDA42326	CU	2011	10	69,964	2.7	Active Included	\$199,086

Unit	Body / model	VIN	Class	Year	ULB	Miles	Score	Status / measure	Replacement estimate
222	Ford E-350	1FTDS3EL6BDA21222	CU	2011	10	63,729	2.7	Active Included	\$199,086
124	Braun Dodge Grand Caravan	2C7WDGBG1HR687124	MV	2017	8	181,751	1.8	Active Included	\$94,018
125	Dodge Division - Chrysler Corporation	2C7WDGBG3HR687125	MV	2017	8	262,284	1.8	Active Included	\$94,018

Appendix B. Facilities and equipment

B1. Facility inventory and condition

The inventory contains 17 facility records, including 16 facilities in the performance population. Each building is identified separately. Conditions use the Transit Economic Requirements Model (TERM) scale. The baseline contains 15 administrative and maintenance facilities and one passenger and parking facility with capital responsibility. All 16 have a reported condition rating of 3 or higher.

The three Clovis buildings remain separate reporting units. At 1032 Dea Lane, the Taos Field Office and Taos Service Facility are separate buildings on one campus. NCRTD confirms separate inspections and a current rating of 3 (Adequate) for each. The trailer is immobile, but NCRTD reports its heating, ventilation and air conditioning, electrical, plumbing, and roofing systems remain operational and maintained. Supporting inspection reports remain requested. The leased Wrap Facility remains inventory only because NCRTD has no capital responsibility.

Asset code	Provider	Building / facility	Address / location	Performance group	DCR	TERM rating	Measure
FAC-01	Zia Therapy Center, Inc.	Bus Wash Bay	900 First St, Alamogordo, NM, 88310	Administrative / Maintenance	Yes	5.0	Included
FAC-02	Pueblo of Laguna	Shaa'srk'a Transit Bay	5 Sandy Hills Road, Laguna, NM, 87026	Passenger / Parking	Yes	3.0	Included
FAC-03	North Central Regional Transit District	Jim West Transit Center	1327 N. Riverside Dr., Espanola, NM, 87532	Administrative / Maintenance	Yes	3.0	Included
FAC-04	North Central Regional Transit District	Taos Field office	1032 Dea Lane, Taos, NM, 87571	Administrative / Maintenance	Yes	3.0	Included
FAC-05	North Central Regional Transit District	Taos Service Facility	1032 Dea Lane, Taos, NM, 87571	Administrative / Maintenance	Yes	3.0	Included
FAC-06	North Central Regional Transit District	Taos Transit Facility	1320 Salazar Rd, Taos, NM 87571	Administrative / Maintenance	Yes	5.0	Included
FAC-07	North Central Regional Transit District	Wrap Facility	3208 Richards Lane, Unit B, Santa Fe, NM 87507	Administrative / Maintenance	No	3.0	Inventory only

Asset code	Provider	Building / facility	Address / location	Performance group	DCR	TERM rating	Measure
FAC-08	North Central Regional Transit District	Silky Way Maintenance Facility	600 Silky Way, Espanola, NM 87532	Administrative / Maintenance	Yes	5.0	Included
FAC-09	Golden Spread Rural Frontier Coalition	Automotive Sales/Service Facility	21 North 2nd Street, Clayton, NM, 88415	Administrative / Maintenance	Yes	3.0	Included
FAC-10	City of Socorro	Compressed natural gas Slow fill compressor station	00 Hwy 1, Socorro, NM, 87801	Administrative / Maintenance	Yes	4.0	Included
FAC-11	City of Socorro	Transportation Facility	201 church st, Socorro, NM, 87801	Administrative / Maintenance	Yes	4.0	Included
FAC-12	City of Roswell	Pecos Trails Transit	515 N. Main St., Roswell, NM, 88201	Administrative / Maintenance	Yes	3.0	Included
FAC-13	City of Hobbs	Hobbs Express Transit Facility	424 West Broadway, Hobbs, NM, 88240	Administrative / Maintenance	Yes	3.0	Included
FAC-14	City of Clovis	Clovis transit administrative building	401 East 7th Street, Clovis, NM, 88101	Administrative / Maintenance	Yes	4.0	Included
FAC-15	City of Clovis	Clovis transit vehicle storage building 1	401 East 7th Street, Clovis, NM, 88101	Administrative / Maintenance	Yes	4.0	Included
FAC-16	City of Clovis	Clovis transit vehicle storage building 2	401 East 7th Street, Clovis, NM, 88101	Administrative / Maintenance	Yes	4.0	Included
FAC-17	City of Carlsbad	Carlsbad Municipal Transit Systems	510 N Main, Post Office Box 1569, Carlsbad, NM, 88220	Administrative / Maintenance	Yes	4.0	Included

B2. Equipment inventory and condition

The equipment inventory contains 32 records. The service-vehicle performance population contains 25 vehicles: one service automobile and 24 service trucks and other rubber-tired vehicles. Two service vehicles have reached or exceeded their ULB. Other equipment remains in the inventory and investment-planning process without entering the service-vehicle age measure.

Class codes: service automobile (S-AO) and service truck and other rubber-tired vehicle (S-TR). A numerical condition entry is the reported physical-condition score; “Good” is a qualitative condition. The performance column applies to the federal service-vehicle age measure. Quantities are one per row.

Provider / unit	Description / location	Identifier	Class / ULB	Year	Miles	Score	Status	Measure	Replacement estimate
Carlsbad Carlsbad-SV-004	Ford Super Duty F350	1FTRF3BA1TED52685	S-TR 14	2026	—	—	Not yet in service	Included	\$70,000
NCRTD 538	Truck / Chevy 2500HD - Service	1GB1KVCG0BF146214	S-TR 14	2011	106,345	3.0	Active	Included	\$55,000
NCRTD 578	Sport utility vehicle / Ford Explorer - Commuter	1FM5K8D85FGB03604	S-TR 14	2015	123,465	3.0	Active	Included	\$35,000
NCRTD 590	Truck / Dodge Ram 3500 - Service	3C6URGHL4GG159071	S-TR 14	2016	109,773	3.0	Active	Included	\$65,000
NCRTD 611	Sport utility vehicle / Ford Explorer - Commuter	1FM5K8D8XHGC26172	S-TR 14	2017	114,824	3.0	Active	Included	\$35,000
NCRTD 612	Automobile / Ford Focus - Commuter	1FADP3FE4JL231846	S-AO 8	2018	96,128	3.0	Active	Included	\$18,074
NCRTD 618	Van / Ford E350 - Service	1FTDS3EL6EDA56010	S-TR 14	2014	68,088	3.0	Active	Included	\$45,000
NCRTD 625	Truck / Ford F150 - Service	1FTEX1EB0KKD76206	S-TR 14	2019	88,133	4.0	Active	Included	\$45,000
NCRTD 633	Sport utility vehicle / Ford Explorer - Commuter	1FMSK8DH3LGB05494	S-TR 14	2020	62,167	3.0	Active	Included	\$35,000
NCRTD 634	Truck / Ford F150 - Service	1FTEX1EB1LFA28859	S-TR 14	2020	65,607	4.0	Active	Included	\$45,000
NCRTD 637	Sport utility vehicle / Ford Escape - Commuter	1FMCU0G60LUA34072	S-TR 14	2020	74,892	3.0	Active	Included	\$35,000

Provider / unit	Description / location	Identifier	Class / ULB	Year	Miles	Score	Status	Measure	Replacement estimate
NCRTD 641	Sport utility vehicle / Ford Explorer - Security	1FMSK8BH1LGB76521	S-TR 14	2020	71,719	3.0	Active	Included	\$35,000
NCRTD 642	Sport utility vehicle / Ford Escape Hybrid - Commuter	1FMCU9BZXLUB83370	S-TR 14	2020	63,675	4.0	Active	Included	\$25,000
NCRTD 643	Sport utility vehicle / Ford Escape Hybrid - Commuter	1FMCU9BZXLUB83434	S-TR 14	2020	40,850	4.0	Active	Included	\$25,000
NCRTD 644	Sport utility vehicle / Ford Explorer - Security	1FMSK8BH8NGA07471	S-TR 14	2020	49,542	4.0	Active	Included	\$35,000
NCRTD 645	Sport utility vehicle / Ford Explorer - Security	1FMSK8DHXNGA26648	S-TR 14	2022	50,036	4.0	Active	Included	\$35,000
NCRTD 646	Truck / Ford F150 - Service	1FTEX1EB9NKD04456	S-TR 14	2022	66,282	4.0	Active	Included	\$45,000
NCRTD 647	Truck / Ford F150 - Service	1FTEX1EB7NKD04455	S-TR 14	2022	44,990	4.0	Active	Included	\$45,000
NCRTD 666	Sport utility vehicle / Ford Explorer - Commuter	1FMUK8DH2SGA06754	S-TR 14	2024	20,969	5.0	Active	Included	\$35,000
NCRTD 668	Truck / Ford F250 - Service	1FD7X2BA6REF13552	S-TR 14	2024	10,033	5.0	Active	Included	\$55,000
NCRTD 671	Truck / Ford Lighting - Commuter	1FT6W1B76RWG30821	S-TR 14	2024	1,184	5.0	Active	Included	\$55,000
NCRTD 672	Truck / Ford Lighting - Commuter	1FT6W1B71RWG30953	S-TR 14	2024	2,992	5.0	Active	Included	\$55,000
NCRTD 673	Truck / Ford Lighting - Commuter	1FT6W1B76RWG30303	S-TR 14	2024	2,250	5.0	Active	Included	\$55,000
NCRTD 674	Truck / Ford Lighting - Commuter	1FT6W1B73RWG30971	S-TR 14	2024	750	5.0	Active	Included	\$55,000
NCRTD 683	Sport utility vehicle / Ford Escape - Commuter	1FMCU9GN0TUA00418	S-TR 14	2025	1,568	5.0	Active	Included	\$25,000

Provider / unit	Description / location	Identifier	Class / ULB	Year	Miles	Score	Status	Measure	Replacement estimate
Clovis CATS business car	Automobile used for Clovis transit business	—	S-AO 8	—	119,650	—	Transit business use	Inventory only	\$25,000
Golden Spread Office vehicle	Ford Escape used for transit errands and business meetings	—	S-TR 14	—	—	—	Transit business use	Inventory only	\$72,312
NCRTD 588-T	Starcraft model 373 Ford E-350	1FDEE3FLOGDC22658	—	2016	253,450	1.0	Parade / marketing use	Inventory only	\$199,086
NCRTD NCRTD-GEN-01	Generator — Generac SD100 Jim West Administrative Building Diesel; 100 kilowatts; 150 amperes; 480/240 volts	SD0100GG1767D18HPYY3	Other	—	—	Good	—	Not applicable	—
NCRTD NCRTD-GEN-02	Generator — Caterpillar D500GC Silky Way Maintenance Garage Diesel; 480/240 volts; three-phase, four-wire	—	Other	—	—	Good	—	Not applicable	—
NCRTD NCRTD-GEN-03	Generator — Caterpillar D500GC Taos, 1320 Salazar Rd 500 kW / 625 kVA standby; 480/277 V; three-phase; 60 Hz	Legacy ID mapping pending; see note below	Other	—	—	Good	—	Not applicable	—

Provider / unit	Description / location	Identifier	Class / ULB	Year	Miles	Score	Status	Measure	Replacement estimate
NCRTD NCRTD-GEN-04	Generator — Caterpillar D500GC Taos, 1320 Salazar Rd 500 kW / 625 kVA standby; 480/277 V; three-phase; 60 Hz	Legacy ID mapping pending; see note below	Other	—	—	Good	—	Not applicable	—

Taos physical-unit confirmation: west — CAT0D500ERK500513, manufactured April 2024; east — CAT0D500ARK500510, manufactured March 2024. Both are D500GC generating sets at 1320 Salazar Road. Mapping these physical units to legacy IDs NCRTD-GEN-03 and GEN-04 remains to be confirmed; two units remain counted once each. The current location assignment follows NCRTD’s later confirmation, which differs from the service-invoice side labels. Original records are retained.

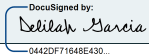
Generator support: NCRTD confirmed all four acquisition values meet \$50,000 and reported Good condition. Jim West and Silky Way service invoices are dated March 4, 2026; Taos invoices dated January 10, 2026 document December 31, 2025 troubleshooting and successful tests. Jim West’s service identifier 3001841423 and Silky Way’s unique serial still need confirmation. Service-record years and manufacture dates do not establish purchase/installation dates. Original costs, replacement estimates, major-repair responsibility, and any facility-assessment overlap remain records follow-ups.

Appendix C. Plan approval

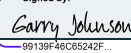
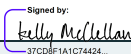
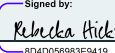
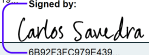
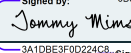
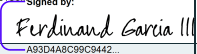
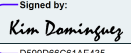
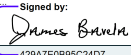
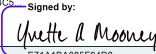
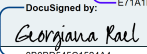
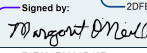
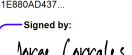
Plan period: Federal fiscal years 2027–2030, October 1, 2026–September 30, 2030.

This record documents NMDOT sponsor/Accountable Executive approval and participant Accountable Executive approval. The Transit Bureau Chief signs for NMDOT under the position-based responsibility described in Section 1.3. Each participant retains responsibility for its assets and for approval and coordination of annual targets.

NMDOT sponsor / Accountable Executive approval

Approval field	Entry
Name and title	Delilah D. Garcia, Transit Bureau Chief
Signature	 DocuSigned by: Delilah Garcia 0442DF71648E430...
Approval date	9/24/2026

Participant accountable executive approval

Participating provider	Accountable Executive	Signature	Date
City of Carlsbad	Caleb Bellah	 Signed by: Caleb Bellah A86AB95FED1B4FB...	9/24/2026
City of Clovis	Garry Johnson	 Signed by: Garry Johnson 99139F46C65342F...	9/24/2026
City of Hobbs	Jan Fletcher	 Signed by: Jan Fletcher E118CF1233EE473...	9/24/2026
City of Las Vegas	Marcelino Roybal	 Signed by: Marcelino Roybal C5D8501809FF4D5...	9/25/2026
City of Portales	Kelly McClellan	 Signed by: Kelly McClellan 37CDBF1A1C74424...	9/29/2026
City of Roswell	Rebecka Hicks	 Signed by: Rebecka Hicks 8D4D056983E9419...	9/24/2026
City of Socorro	Carlos Savedra	 Signed by: Carlos Savedra 6B92F3FC979E439...	9/28/2026
Gallup Rural Transit	Tommy Mims	 Signed by: Tommy Mims 3A1DBE3F0D224C8...	9/25/2026
Golden Spread Rural Frontier Coalition	Ferdinand Garcia III	 Signed by: Ferdinand Garcia III A93D4A8C98C9442...	9/28/2026
Grant County	Kim Dominguez	 Signed by: Kim Dominguez D599D68C61AE435...	9/25/2026
Los Alamos County — Atomic City Transit	James Barela	 Signed by: James Barela 429A7E0B95C24D7...	9/24/2026
North Central Regional Transit District	Nicholas Sofoul	 Signed by: Nicholas Sofoul F1D060A10B674C6...	9/25/2026
Pueblo of Laguna	Yvette Mooney	 Signed by: Yvette A. Mooney E71A1BA085F94D8...	9/24/2026
Town of Red River	Georgiana Rael	 DocuSigned by: Georgiana Rael 0B0B0545C1524A4...	9/25/2026
Village of Milan	Melissa Porter	 Signed by: Melissa Porter 2DFB5CBABD8341F...	9/24/2026
Zia Therapy Center, Inc.	Peggy O'Neill	 Signed by: Peggy O'Neill F4E631E890AD437...	9/27/2026
Hatch Area Medical Center Foundation, Inc.	Jorge Corrales	 Signed by: Jorge Corrales 547EC18410B04D9...	9/28/2026

Appendix D References and requirements

The following authorities and records support the methods, measures and investment program in this TAMP. Federal references were checked September 12, 2026.

49 CFR Part 625 Transit Asset Management

Federal requirements for plan content, group sponsorship, four-year updates, investment priorities, performance measures and targets, records and annual reporting.

[49 CFR Part 625 Transit Asset Management online](#)

2026 NTD Reduced Reporting Policy Manual

Asset inventory guidance, including printed pages 110–111 on performance scope, pages 127–128 on facilities, pages 132–138 on revenue fleets and benchmarks, and pages 143–144 on service vehicles.

[2026 NTD Reduced Reporting Policy Manual online](#)

FTA Performance Management guidance

Performance-measure interpretation, group reporting responsibilities and facility assessment practices.

[FTA Performance Management guidance online](#)

FTA Facility Condition Assessment Guidebook

Facility component assessment, overall condition ratings and performance reporting.

[FTA Facility Condition Assessment Guidebook online](#)

NTD Reporting Changes for Report Years 2025 and 2026

July 10, 2025 notice addressing reporting changes, including facility information.

[NTD Reporting Changes for Report Years 2025 and 2026 online](#)

D1 State planning and asset records

NMDOT Group Tier II Transit Asset Management Plan for 2023–2026, adopted September 30, 2022; NMDOT State Management Plan, Revision 4, with the July 16, 2026 FTA approval letter; and the FFY 2025, FFY 2026 and FFY 2027 capital application and budget recommendation records.

Supporting records include BlackCat inventories, participant returns and subsequent confirmations, the Accountable Executive roster, facility/equipment records, capital information, and the group calculation workbook. Participation records include the Zuni and SCRTD opt-out notices, Navajo’s September 22, 2026 letter, and Ohkay Owingeh’s September 23, 2026 letter. NCRTD’s generator nameplates and January/March 2026 service invoices support equipment descriptions; later location confirmations are retained with the original records.

D2 Requirements cross reference

Requirement	Authority	Plan location
Four required group plan elements	49 CFR 625.25(a)(2) and (b)(1)–(4)	Sections 1–5; Appendices A–B
Group sponsorship and coordination	49 CFR 625.27	Sections 1 and 7; Appendix C
Four-year horizon and updates	49 CFR 625.29	Sections 1 and 7
Investment prioritization	49 CFR 625.33	Sections 4–5
SGR standards and measures	49 CFR 625.41 and 625.43	Sections 2–3
Annual targets and coordination	49 CFR 625.45	Sections 1, 6 and 7
Records and sharing	49 CFR 625.53	Section 7
Annual data and narrative reporting	49 CFR 625.55	Sections 1 and 7

D3 Calculation to source map

The map links plan results and assumptions to the supporting workbook and explains their calculation basis. Accepted plan values and supporting approval records establish the baseline.

Supporting workbook: NMDOT TAM Supporting Workbook Update.xlsx. The references below identify its current worksheets and the related plan tables.

Plan result or assumption	Supporting worksheets	How the information is used
Vehicle classes and useful life benchmarks	ULB Lookup; Vehicle Register; Section 2.2 crosswalk	Body, model, service use and NMDOT direction establish the class and its age benchmark.
Vehicle inventory and current performance	Vehicle Register; Group Summary; Agency Summary	Of 262 revenue vehicles, 238 enter performance calculations. Percentages compare eligible vehicles at or beyond ULB with all eligible vehicles in each class.
Vehicle age basis	Vehicle Register; ULB Lookup	Age equals calculation year minus the accepted reported vehicle or chassis year. Delivery year does not replace that year.
Facility inventory and condition	Facilities; Campus Summary	Individual units with capital responsibility form the denominator. Accepted Appendix B ratings determine the share below TERM 3; campus groups do not replace building counts.
Equipment inventory and service-vehicle performance	Generators; Vehicle Register; Group Summary	The inventory includes all 32 equipment records. The age measure uses 25 quantified service vehicles and excludes other equipment.
Replacement estimates and cost totals	Cost Screening; Vehicle Register; Section 4.1	Class estimates in Section 4.1 fill missing costs in the plan tables; supplied estimates remain in Vehicle Register. Cost Screening summarizes age-related revenue exposure.
Annual performance targets	Targets; Projects	The 2027 fleet ages one year, with two buses and eleven cutaways replaced in kind. Old vehicles retire; below-ULB replacements enter. Class sizes remain constant.
Vehicle aging through 2030	Vehicle Register; ULB Lookup; Section 6.3 projection	Section 6.3 advances age using Vehicle Register and ULB Lookup inputs, holding classes constant without replacements, retirements, additions, or status changes.
Capital history and annual planning allowance	Budget Evidence; Funding History; Projects	Recommendations include federal and local capital shares for 17 providers, excluding operating assistance. The 2025–2027 average sets the \$4,134,930 annual allowance for 2028–2030.
Project priorities and anticipated years	Projects; Budget Evidence; Vehicle Register	Age, condition, mileage, service needs, and recommendations inform NMDOT’s reviewed sequence. NCRTD ranks first and Carlsbad’s replacement second; project years are unchanged.