

**From:** [Jaime M Flores](#)  
**To:** [Hunter, Jessica, DOT](#)  
**Subject:** [EXTERNAL] 105.8.1 Project Manager Authority  
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Good afternoon Ms. Hunter,

This is Jaime M. Flores a retired Project Manager (PM) for the NMDOT. Just a history of my positions as a PM is as follows:

### **New Mexico Department of Transportation**

#### **Project Manager Supervisor – II, 2000 to 2004**

- Supervised and directed four (4) Project Manager on multiple highway projects to ensure that the construction and documentation was followed within the contract, specification, plan and NMDOT requirements.
- Evaluated the performance of each project manager
- Section 500 Specification review committee.

### **New Mexico Department of Transportation**

#### **Project Manager - I, 1987 to 2000**

- Managed multiple highway projects to ensure that they were constructed within the contract, specifications and plans.
- Supervised the field inspectors.
- Reviewed field tests and reports.
- Evaluated the performance of each field inspector.

**105.1 Project Manager Authority 4.** - I have been asked for my opinion for deleting the authority for a PM to wholly Suspend the Work. It is my opinion the PM should have the authority to wholly suspense the work since he administrates the contact, daily contactor communication / work performance and unforeseen problems that could warrant a suspension. I do understand being a PM is a difficult and stressful

position but, with good communication with the contractor, work progress, and project issues it would be easy for the PM to justify the suspension.

Thanks,

Jaime M. Flores  
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